## **OUR SHARED FUTURE**

Hope. Realism. Optimism.





# ACCESS and EXCELLENCE



## **EXCELLENCE BY THE NUMBERS**

For Social Mobility in N.C.

#13 For Social Mobility in U.S.

Consecutive years, U.S. News & World Report "Best Colleges"

#1 Bachelor's Degree for Education of the Deaf

In nation Counseling and Educational Development's Student Counseling

#8 In nation Nursing Education Concentration



## **EXCELLENCE BY THE NUMBERS**

**#7** Social Work bachelor's degree in southeast

#34 Education bachelor's degree in southeast

#12 Public Administration & Social Service bachelor's degree in southeast

#1 Computer Systems Networking & Telecommunications in southeast

#3 Graduate School for Education in N.C.

#3 PhD History in N.C.



## **EXCELLENCE BY THE NUMBERS**

#20 Newsweek Top 20 Online Learning in U.S.

#34 Online Masters of Computer Information Technology in U.S.

#8 Graduate Library Media Specialty Program in U.S.

#33 Biological & Biomedical Sciences bachelor's degree in southeast

#19 Online Business Bachelor's Degree Program

#3 PhD English in N.C.







**MOHAMMED JIBRIEL** 

#### **Student Excellence**

United Nations Public Health Program

1 of 30 Worldwide Participants





# **NADJA CECH**

#### **Faculty Excellence**

2022 UNC System Excellence in Teaching Award







# **BRIAN CLARIDA**

#### **Faculty Excellence**

- \$102M Wallace Foundation Grant
- Lead PI Improve Principal Pipeline





# **ZACH SMITH**

#### **Staff Excellence**

- Global Pandemic Response
- University-wide Operational Policies

## **OUR GOAL**

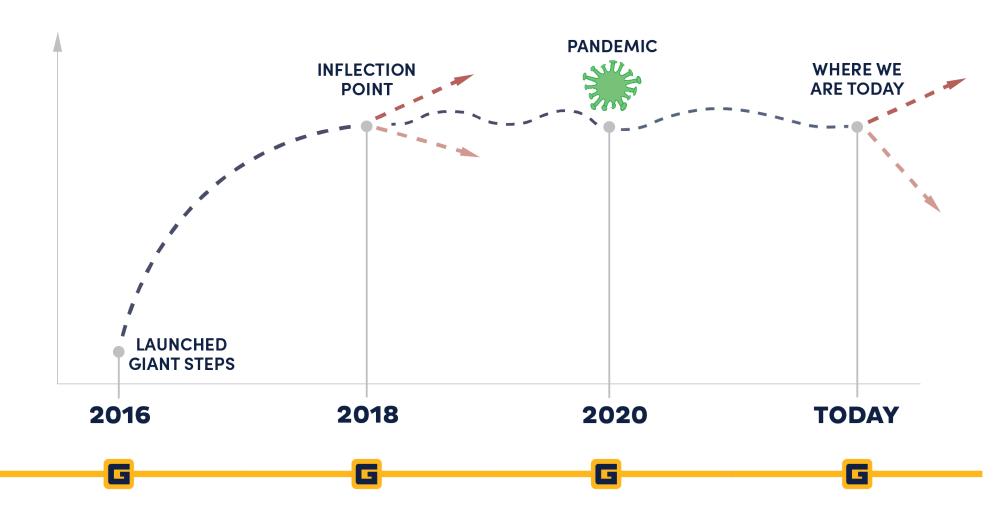
#### Model "University of the Future"

- High Research Productivity
- Community-engaged Scholarship
- Innovative, Transformative Teaching
- Critical Workforce Pipeline
- Adaptable, Flexible, and Opportunistic

## **Become Best Possible Version of UNCG**



# **OUR STRATEGY**





#### SHARED GOVERNANCE

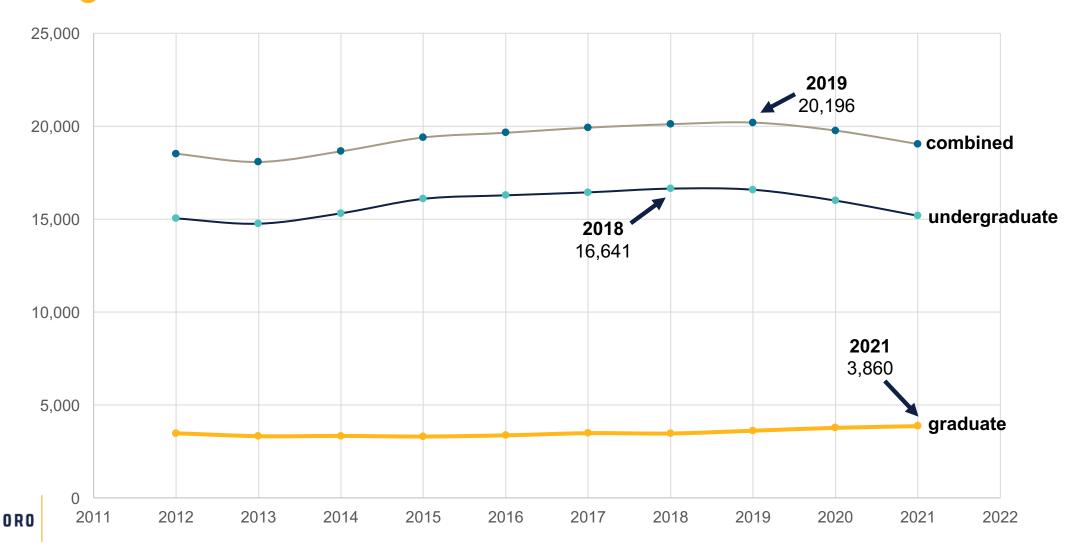
**UNC Policy Manual, Section 502(d)** 

"The chancellor shall be responsible for ensuring that there exists in the institution a faculty council or senate... the council or senate may advise the chancellor on any matters pertaining to the institution that are of interest and concern to the faculty... the chancellor shall ensure the establishment of appropriate procedures within the institution to provide members of the faculty the means to give advice with respect to questions of academic policy and institutional governance, with particular emphasis upon matters of curriculum, degree requirements, instructional standards, and grading criteria."

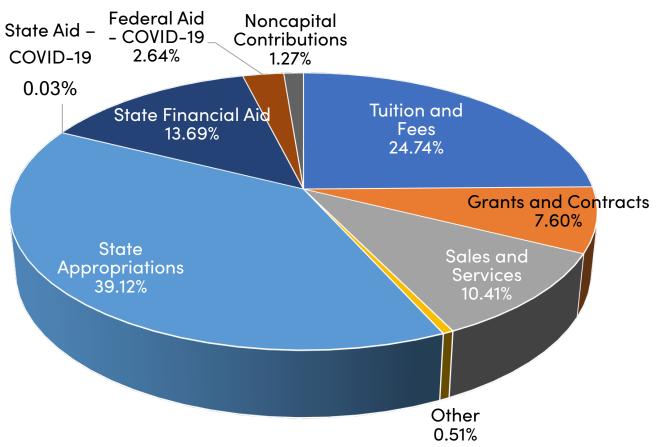


#### **ENROLLMENT HISTORY**

#### Undergraduate & Graduate - 2012-2021



### **UNC GREENSBORO REVENUE**



# ~88% of UNCG Revenue is Enrollment Dependent:

- State Appropriation
- Tuition and Fees
- Student Financial Aid
- Sales & Services



### IMPACT OF ENROLLMENT DECLINES

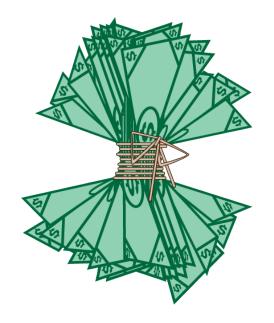
- 21-22 OUTCOMES: \$8 million budget cut
- -5.5% student credit hours /
- -726 students
  - Transfer students
- First year freshmen (+111)
- 22-23 IMPACTS: \$3.8 million budget cut
  - State Appropriations will decrease due to enrollment decline this year

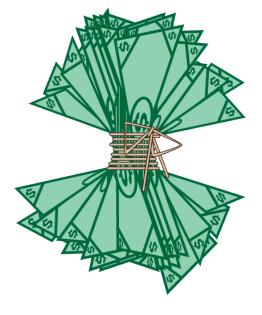


## **BUDGETARY CONSTRAINTS**

**TUITION** 

**FEES** 









**ENROLLMENT-BASED** 

#### STRATEGY TO INCREASE REVENUE

# **ENROLLMENT** & RETENTION



Modern enrollment marketing strategies and operations.

Invest in student support infrastructure and educational excellence.

# MODERNIZING ADMIN OPS



#### **INVESTMENTS**



#### **ADVOCACY**



# DONOR DOLLARS





#### IMPROVING THE SCIENCE OF ENROLLMENT

- Modernizing Enrollment Practices & Operations
- Campus-Wide Ownership of Enrollment Growth
- Stop-Out and Readmission Analysis
- Overhauled Campus Visit Experience
- Re-engaging with High School Counselor Community
- Re-engineering Transfer Enrollment Practices & Strategy
- Infusion of New Student Success Technology
- Consolidating Enrollment Marketing & Marketing Efforts



### STRATEGY TO INCREASE REVENUE

# **ENROLLMENT** & RETENTION



Modern enrollment marketing strategies and operations.

Invest in student support infrastructure and educational excellence.

# MODERNIZING ADMIN OPS



Modernizing operations — improving outcomes & reducing redundancies.

Budget cuts, with local-level decision making based on strategic priorities.

#### **INVESTMENTS**



Increase research productivity with F&A.

Strengthen existing or introduce new programs, initiatives and services.

#### **ADVOCACY**



Advocate for financial and programmatic support at NC General Assembly.

Advocate for our people and programs at the UNC System Office, BoG, and at local and national levels.

# DONOR DOLLARS



"Light The Way"
Campaign and
actively engaged
advancement team.

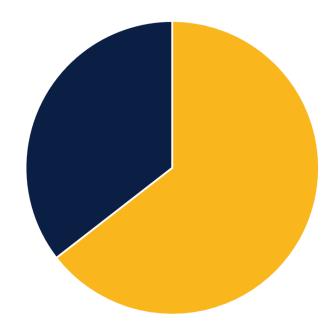
Partnerships to develop talent and research pipeline.





#### **OVERALL**

## Goal: \$200M



- Raised to Date: \$128,993,494
- Amount Remaining: \$71,006,506

#### PROGRESS BY CAMPAIGN AMBITION



**ACCESS** / Giving every promising student a chance

\$53,611,109/\$100M

Learn more →



**EXCELLENCE** / Attracting and retaining the best faculty

\$7,728,684/\$40M

Learn more →



**IMPACT** / Investing in research, programs, and opportunity

\$67,653,701/\$60M

Learn more →

## STRATEGY REVIEW

**DRIVE ENROLLMENT & RETENTION** 

**MODERNIZE ADMINISTRATIVE OPERATIONS** 



INVEST IN RESEARCH & ENTREPRENEURIAL PROGRAMS



**ADVOCATE FOR OUR PEOPLE & PROGRAMS** 



**GROW DONOR INVESTMENT** 





#### CALL TO ACTION

# 3 Things We All Can Do

- 1. Make Enrollment & Retention Part of Your Job
- 2. Recognize & Respect Contributions of Others
- 3. Be Entrepreneurial & Share Your Ideas



## **OUR SHARED FUTURE**

Hope. Realism. Optimism.



